



Conference of European Churches  
Conférence des Églises européennes  
Konferenz Europäischer Kirchen  
Конференция Европейских Церквей

GENSEC-2018-342 Appendix1

Brussels, 19 September 2018

Dear Governing Board,

One of the **Governing Board's** primary driving tasks will be to define precise strategic orientations for the next 5 years. Indeed, the guidelines contained in the Strategy and Policy Committee Report of the Novi Sad General Assembly were formulated in a rather general way. They need to be clarified in concrete and achievable objectives.

To define these strategic orientations, I very much wish to implement an approach fully involving members of the **Governing Board**, CEC member churches and staff; it being understood that it will be up to the **Governing Board** to adopt the strategic plan and to staff to implement it.

In order to draw up a first draft of strategic orientations to be discussed at our next **Governing Board**, I would ask you to send your suggestions and proposals for concrete and achievable orientations for the following 5 thematic areas to the General Secretary by 15 October:

- 1) Future of Europe, peace and reconciliation;
- 2) Church community and fellowship;
- 3) The voice of the Churches in Europe and in the European Institutions;
- 4) Communication;
- 5) Youth;
- 6) Or other proposals.

I would kindly request that you propose concrete and achievable objectives and pay attention to the specific role that CEC must play in bringing real added value to the work that should be, or is already being, done by the churches.

The documents that have reached you, the CEC Constitution, the Strategy and Policy Committee Report adopted by the Novi Sad General Assembly, as well as the 2015-2018 roadmap, the

#### BRUSSELS

Rue Joseph II, 174  
BE-1000 Brussels, Belgium  
tel.: +32 2 230 17 32  
fax: +32 2 231 14 13  
e-mail: [cec@cec-kek.be](mailto:cec@cec-kek.be)

#### STRASBOURG

8, rue du Fossé des Treize  
FR-67000 Strasbourg, France  
tel.: +33 3 88 15 27 60  
fax: +33 3 88 15 27 61  
e-mail: [cec-strasbourg@cec-kek.be](mailto:cec-strasbourg@cec-kek.be)

[www.ceceurope.org](http://www.ceceurope.org)



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Message and Statement of the public issued by the Novi Sad General Assembly committee, can serve as a guide for your considerations.

Here is the procedure I suggest:

- 1) **By 15 October:** send suggestions and proposals for concrete and achievable orientations for the following 5 thematic areas to the General Secretary;
- 2) **By 10 November:** prepare a preliminary draft of strategic orientations based on a consultation of the members of the Governing Board and work carried out by the Staff to list the issues they identify at European level, CEC's cooperation and theological dialogue;
- 3) **Governing Board meeting 22 - 24 November 2018:** adopt a draft of strategic orientations at our;
- 4) **First quarter of 2019:** consult with CEC member churches on these draft strategic guidelines;
- 5) Revise the draft strategic guidelines in the light of churches' feedback;
- 6) **Governing Board meeting 15 - 18 May 2019:** adopt the strategic orientations during the.

We look forward to receiving your contributions,

In Christ,



Rev Christian Krieger  
President

#### BRUSSELS

Rue Joseph II, 174  
BE-1000 Brussels, Belgium  
tel.: +32 2 230 17 32  
fax: +32 2 231 14 13  
e-mail: [cec@cec-kek.be](mailto:cec@cec-kek.be)

#### STRASBOURG

8, rue du Fossé des Treize  
FR-67000 Strasbourg, France  
tel.: +33 3 88 15 27 60  
fax: +33 3 88 15 27 61  
e-mail: [cec-strasbourg@cec-kek.be](mailto:cec-strasbourg@cec-kek.be)

[www.ceceurope.org](http://www.ceceurope.org)